

PROVIDING ENERGY. IMPROVING LIVES.



Phillips 66

Dave Stallwitz, June 2, 2022



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Emerging Energy

Building a Robust Platform

Developing lower-carbon business opportunities

Commercializing and implementing new technology

Leveraging commercial acumen and leadership in research and innovation

Continuing capital discipline and emphasis on returns

Our goal is to have Emerging Energy stand beside our Midstream, Chemicals, Refining, and Marketing and Specialties businesses.



Renewable Fuels

Building on core adjacencies to
become a market leader

Rodeo Renewed
New Rise Renewables
Humber used cooking oil
Shell Rock Soy Processing
Southwest Airlines sustainable aviation fuel
British Airways sustainable aviation fuel
76 brand renewable diesel



Batteries
Extending participation into the battery value chain

Expand anode production NOVONIX investment



Carbon Capture
Establishing competitive position and scale in high-potential market

Houston CCS Consortium
Humber Zero



Hydrogen
Positioning early to secure market
share and later cycle growth

Coop Hydrogen fuel stations
OEM Heavy Duty Vehicle partnership
EU/UK retail fuel expansion
H2 Energy fueling network development
Plug Power Green Hydrogen
Humber Gigastack



Renewable Fuels

Enhancing Our Business Model for a Sustainable Future



Rodeo

capacity to produce 8 MBD; full refinery conversion to produce 50+ MBD by 1Q 2024

Humber

co-processing capacity to produce 3 MBD from used cooking oil; 5 MBD by 2024

producing development fuels from sustainable waste, residues, or non-biological origin

Nevada

3 MBD supply and offtake agreements

1 billion

gallons per year renewable fuels potential



Rodeo Renewed

Transformation to Large-Scale Renewable Transportation Fuels Production Facility

San Francisco Refinery conversion into one of the world's largest renewable fuels facilities

- Permit approved by Contra Costa County on May 3rd
- Feedstock flexibility including used cooking oil, fats, greases, tallow, and vegetable oils
- Product distribution through integrated logistics network of marine and product terminals

Capable of 7 MBD (100MM gallons/year) of Renewable Jet on startup

- Market will dictate Renewable Diesel vs. SAF
- Opportunities to expand production
- Optionality to major local airports



Humber Refinery

Processing Waste Feedstocks into Renewable Fuels for the U.K.

Began producing renewable fuels in 2018

First in the U.K. to convert used cooking oil (UCO) into road fuel

Currently produces 45 MM gallons/year of renewable fuels

Plans to expand to more than 75 MM gallons/year by 2024

The first to provide U.K.-produced SAF to British Airways

- Multi-year supply agreement
- Deliveries via existing pipeline infrastructure that feeds directly into U.K. airports, including Heathrow
- First delivery accomplished in March 2022



SAF Production Enablement

Market will drive Renewable Diesel vs. SAF production

SAF production credit in Build Back Better draft

- 10-year credit value of \$1.50/gallon
- Incremental \$0.01/gallon for each CI point

Policies that promote feedstock flexibility by expanding renewable pathways

